



## MSP® Foundation Course (5<sup>th</sup> Edition)

**Certificate:** MSP® Foundation (5<sup>th</sup> Edition)  
**Duration:** 3 Days

**Course Delivery:** Classroom, Live-Online (Virtual)  
**Language:** English

### About MSP 5th Edition – Programme Management

MSP is a globally recognized framework for best practice programme management. Programmes are temporary structures used by organizations to lead investments in change.

MSP is specifically designed to address the most common challenges that organizations encounter when leading investments in change. It is designed to align programmes and projects to organizational strategy and to provide governance. It focuses on the outcomes of benefits, whilst mitigating risks and actively engaging stakeholders.

MSP 5<sup>th</sup> edition consists of a set of **principles**, **themes**, and **processes** that provide a clear roadmap for the programme lifecycle and ensure successful organizational outcomes:

**The 7 principles** are the driving requirements that are continually required to achieve value from programme management. These principles are universal, self-validating, and empowering.

**The 7 themes** help organizations to identify key roles, responsibilities, and information needed to support the theme. The themes give very practical guidance illustrating how MSP can be used according to the reasons for a programme. These reasons, or drivers, include:

- ✓ Innovation and growth
- ✓ Organizational re-alignment
- ✓ Effective delivery
- ✓ Efficient delivery

**The 7 processes** provide a route through the lifecycle of a programme with an emphasis on the incremental nature of a programme enabling a cyclical progression towards the desired future state.

MSP 5<sup>th</sup> edition emphasizes more flexibility, adaptability, and responsiveness by adopting an incremental approach to the programme lifecycle and thus enabling organizational agility.

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## Course Description

This 3-day course provides participants with a thorough understanding of the Managing Successful Programmes (MSP) programme management methodology, providing the knowledge needed to confidently understand and explain the use of MSP to manage programmes in line with strategic aims of a business and the its day-to-day running.

Delivered by fully accredited trainers and industry leading experts who have extensive experience using MSP, the course includes a relevant, modern case study to help delegates understand how to apply the MSP way of managing programmes in the real world. There is also plenty of opportunity for participants to present their exercise results and discuss them with the rest of the class, thus gaining further knowledge from many different points of view, in many different industries.

## Audience

- Newly appointed programme managers who may have a background in managing projects, but have not previously operated in a transformational change environment.
- Senior managers who will “sponsor” the change, or perhaps be held accountable for its success.
- Operational managers charged with embedding the change in their area.
- Operational staff undertaking a role in the programme or related projects.
- Programme office staff (PMO) wishing to build upon their project management knowledge.
- Experienced project managers.
- Those seeking a professional qualification in programme management.

## Learning Objectives

At the end of this course, participants will gain in the ability to:

- Understand the principles and structure of MSP.
- Understand the benefits of a structured method in a changing environment.
- Explain the MSP process model.
- Understand the MSP themes.
- Draft a Programme brief and Vision Statement.
- Propose a Programme organization structure.
- Engage with stakeholders at all levels.
- Understand the vision and the blueprint and how they can be applied to the best advantage.
- Apply progress control mechanisms.
- Appreciate the principles of programme level quality and risk management.
- Realize the importance of configuration management

## Prerequisites

Delegates should ideally have experience of managing or working in programmes prior to attending. Knowledge of the PRINCE2® project management method is advantageous but by no means mandatory; some exposure to a project management method will aid understanding of how the programme works with these projects.

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## About the Examination

- Multiple choice questions
- 60 questions per paper with one mark available per question
- 36 marks required to pass (out of 60 marks available) - 60%
- 60 minutes' duration
- Closed book.

## Course Outline

- **Overview**
  - Navigating the essential building blocks of MSP
- **Principles**
  - The guiding obligations; Universal, self-validating and empowering
- **Organization:**
  - How programmes are organized
  - How stakeholders are engaged
- **Design**
  - How programmes are designed to ensure end state is clear, and benefits and risks understood
  - How target operating model created and gap between current and future understood
- **Justification**
  - Ensuring value for money
  - Balancing affordability and achievability with benefits
  - Manage finances over the lifecycle
- **Structure**
  - How programmes plan delivery most effectively
  - How resources are selected, allocated, optimized
- **Knowledge**
  - How programmes acquire, curate, use knowledge
  - How lessons are learned and a culture of continuous improvement is built
  - How information is managed
- **Assurance**
  - Assurance roles and responsibilities – three lines of defence
  - How assurance supports governance
  - How assurance activities planned
- **Decisions**
  - How programmes make decisions over the lifecycle
  - Prerequisites for effective decision-making
- **MSP Processes**
  - The programme lifecycle

